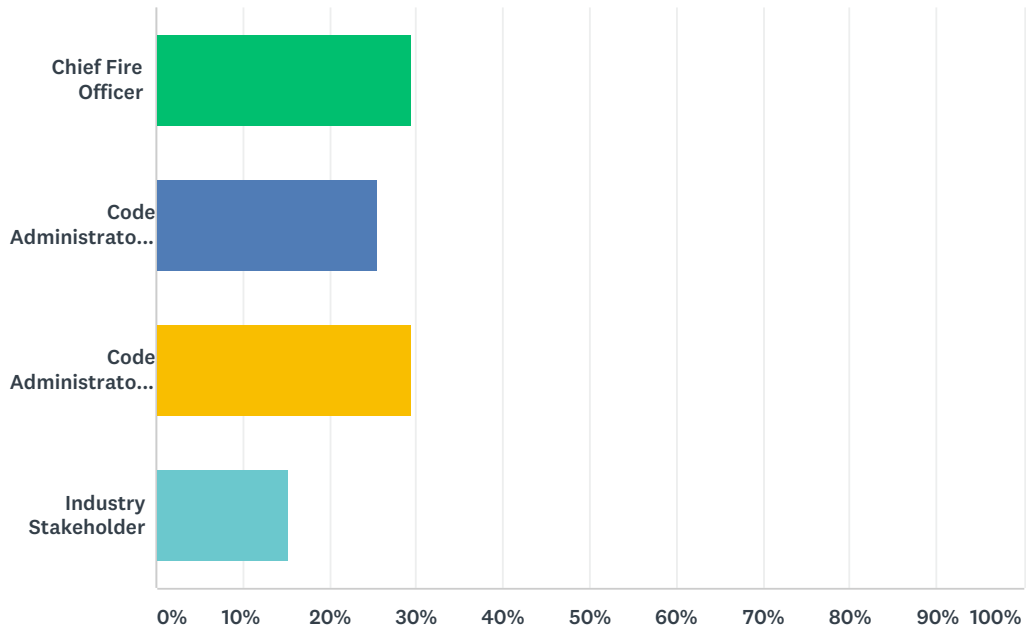


Q1 Please identify yourself (Pick one):

Answered: 98 Skipped: 0

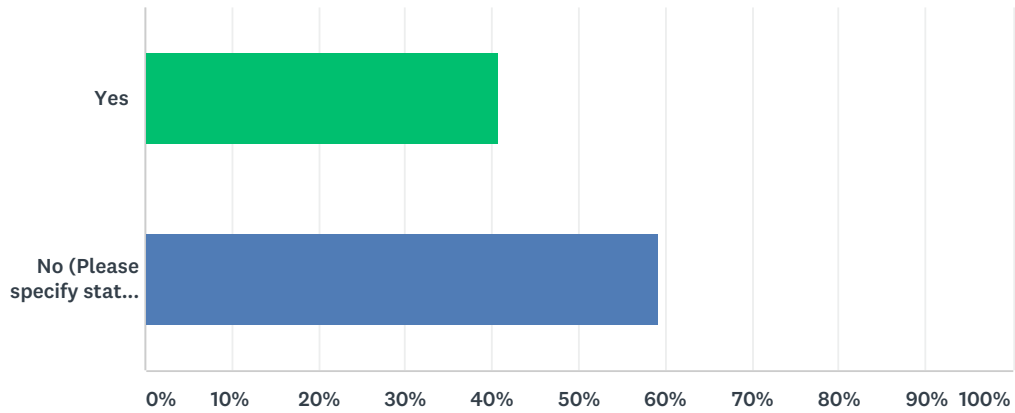


ANSWER CHOICES	RESPONSES
Chief Fire Officer	29.59% 29
Code Administrator (Building Department)	25.51% 25
Code Administrator (Fire Service)	29.59% 29
Industry Stakeholder	15.31% 15
TOTAL	98

#	OTHER (PLEASE SPECIFY)	DATE
1	Civilian Fire Marshal	9/15/2017 12:25 PM
2	City Council Member	9/13/2017 11:42 AM
3	Deputy Chief	9/8/2017 2:29 PM
4	FIRE MARSHAL	9/5/2017 2:41 PM
5	County Fire Marshal (not in a fire dept)	9/5/2017 11:47 AM
6	Assistant Fire Marshal	9/2/2017 10:20 PM
7	Fire Chief Retired	9/1/2017 7:44 PM
8	Fire Marshal (retired) after 35-year career	9/1/2017 7:35 PM
9	I am both the FM and BO	9/1/2017 5:19 PM
10	contractor	8/30/2017 11:52 AM

Q2 Do you reside in Washington State?

Answered: 98 Skipped: 0



ANSWER CHOICES	RESPONSES	
Yes	40.82%	40
No (Please specify state of residence)	59.18%	58
TOTAL		98

#	NO (PLEASE SPECIFY STATE OF RESIDENCE)	DATE
1	Wyoming	9/8/2017 11:16 AM
2	CA	9/7/2017 6:09 PM
3	CA	9/6/2017 4:39 PM
4	CA	9/5/2017 2:57 PM
5	CALIFORNIA	9/5/2017 2:41 PM
6	California	9/5/2017 12:03 PM
7	California	9/5/2017 9:22 AM
8	CA	9/5/2017 8:45 AM
9	CA	9/5/2017 8:05 AM
10	California	9/5/2017 6:48 AM
11	California	9/5/2017 6:44 AM
12	Colorado	9/5/2017 5:57 AM
13	California	9/3/2017 7:42 AM
14	Arizona	9/2/2017 10:20 PM
15	California	9/2/2017 8:19 PM
16	CA	9/2/2017 2:49 PM
17	BC, Canada	9/2/2017 10:47 AM
18	Texas	9/2/2017 6:31 AM
19	California	9/1/2017 9:50 PM
20	ca	9/1/2017 8:46 PM

Zone 1 Fire Marshals

21	California	9/1/2017 8:19 PM
22	California	9/1/2017 7:44 PM
23	California	9/1/2017 7:35 PM
24	California	9/1/2017 7:28 PM
25	Michigan	9/1/2017 6:07 PM
26	California	9/1/2017 5:49 PM
27	Calif	9/1/2017 5:49 PM
28	CA	9/1/2017 5:41 PM
29	Florida	9/1/2017 5:19 PM
30	California	9/1/2017 5:15 PM
31	California	9/1/2017 2:00 PM
32	Massachusetts	9/1/2017 4:57 AM
33	Virginia	9/1/2017 2:42 AM
34	CO	8/31/2017 3:27 PM
35	Colorado	8/31/2017 8:44 AM
36	Maryland	8/31/2017 8:43 AM
37	Colorado	8/31/2017 7:50 AM
38	Illinois	8/31/2017 5:57 AM
39	MN	8/31/2017 5:54 AM
40	colorado	8/31/2017 5:02 AM
41	Michigan	8/31/2017 4:50 AM
42	Colorado	8/30/2017 7:22 PM
43	Illinois	8/30/2017 6:30 PM
44	Kentucky	8/30/2017 5:01 PM
45	Colorado	8/30/2017 3:44 PM
46	Idaho	8/30/2017 2:54 PM
47	VA	8/30/2017 2:49 PM
48	Alaska	8/30/2017 1:52 PM
49	Alaska	8/30/2017 12:43 PM
50	Tennessee	8/30/2017 12:38 PM
51	Kansas	8/30/2017 12:26 PM
52	Illinois	8/30/2017 11:31 AM
53	Alaska	8/30/2017 11:27 AM
54	CA via WA	8/30/2017 11:03 AM
55	Ohio	8/30/2017 10:45 AM
56	Utah	8/30/2017 10:37 AM
57	New York	8/30/2017 10:31 AM
58	Maryland	8/30/2017 10:02 AM

Q3 Please describe your understanding of the role of the Fire Marshal.

Answered: 98 Skipped: 0

#	RESPONSES	DATE
1	To provide oversight, implementation of fire and life safety codes, plan review with inspections both construction and annual life safety inspections, public outreach/education and fire investigation services to the community served. Also, working with planners on ensuring fire and life safety issues are addressed in land use actions.	9/21/2017 5:59 PM
2	Manage a Fire Prevention Bureau, Be a Technical advisor to the Fire Chief,	9/15/2017 12:25 PM
3	The Fire Marshal manages the protection of the public, environment, and property from fire events through making code interpretations and decisions.	9/14/2017 3:11 PM
4	Interpret and enforce the IFC	9/14/2017 9:59 AM
5	To apply the fire code for new construction and remodels, as well as public and private facility operations..	9/13/2017 11:42 AM
6	Develop, deploy and manage a comprehensive fire protection program. This could include; Fire Protection Engineering Program (design review, field inspections and final approvals. Oversee a solid inspection process that also includes public education.	9/10/2017 12:47 PM
7	In summary, manage the operations and staff of fire prevention programs (fire code enforcement, fire plans review, fire investigations and public education)	9/8/2017 3:11 PM
8	Conduct inspections of existing buildings including fire protection systems. Assure new buildings and fire protection systems are safe and code compliant through plan review. Investigate fires. Address public inquiries and concerns. Provide fire safety/ prevention education. These tasks can be directly accomplished or indirectly through staff supervised by the Fire Marshal depending on the size of the organization. Work cooperatively with staff from other organizations in the jurisdiction including Fire Department (suppression crews), Building Department, and Water Department.	9/8/2017 2:34 PM
9	Understand codes and apply them in their respective jurisdiction. Provide clarity on code questions, and enforcement	9/8/2017 2:29 PM
10	Leads Prevention efforts; Code Administrator	9/8/2017 2:29 PM
11	Enforcement of the IFC and fire investigation	9/8/2017 1:28 PM
12	The FM is the overall safety official for your community	9/8/2017 11:16 AM
13	Protect the community and emergency responders	9/7/2017 6:09 PM
14	Ensure a safe built environment	9/7/2017 3:14 PM
15	Administrator of the fire code within fire district	9/6/2017 4:44 PM
16	Manage the daily operations of the Fire Prevention Bureau.	9/6/2017 4:39 PM
17	Oversee Fire safety for the Department	9/6/2017 2:24 PM
18	Public safety training and compliance in construction and building operations and preparedness	9/6/2017 11:14 AM
19	community risk reduction consultant for the fire chief and elected officials	9/5/2017 3:34 PM
20	Manage the fire prevention division	9/5/2017 3:05 PM
21	To oversee a fire prevention bureau, or in smaller depts to provide the skills needed for code compliance, plan reviews construction and annual fire inspections, public ed, etc.	9/5/2017 2:57 PM
22	Assess community risks; implement risk reduction programs; collect applicable data/statistics; enforce adopted codes, ordinances, and applicable standards/best practices; educate the public on code requirements, local hazards, and safety practices; market department services and personnel.	9/5/2017 2:41 PM

Zone 1 Fire Marshals

23	To ensure administration and implementation of fire code and prevention programs to ensure fire-life safety protection of the community	9/5/2017 12:03 PM
24	The Fire Marshal is the person responsible for the interpretation and enforcement of the IFC as adopted by Washington State. This position works with other code administrators (Building Officials for example) and elected officials in the exercise of his / her duties.	9/5/2017 11:47 AM
25	Fire Marshal-makes sure all fire codes are being followed in their area as well as oversee the first responders	9/5/2017 11:18 AM
26	Manage all aspects of fire prevention, including inspection activities, code and standard development, as well as fire investigations.	9/5/2017 9:22 AM
27	TO UNDERSTAND THE CODES AND IMPLEMENT THEM IN THEIR JURISTITION.	9/5/2017 9:16 AM
28	To ensure buildings are build safely, to code, and provide life safety measures to protect fire responders and the public.	9/5/2017 8:45 AM
29	Primary enforcer of the Title 19 & 24 regulations adopted by the SFM as well as various sections of the health & safety code. Also oversee all law enforcement operations within the FD; investigations.	9/5/2017 8:05 AM
30	Under direction of the Fire Chief or Chief Building Official, develops and administers the fire prevention and code enforcement division; acts as the AHJ for fire and life safety; advises the Chief or BO on trends and issues related to fire and life safety, fire loss, and other issues impacting the community.	9/5/2017 6:48 AM
31	The role of the Fire Marshal is to enforce the Fire Code, prevent fires and ensure the safety of his/her visitors and residents.	9/5/2017 6:44 AM
32	upper level management for a fire department or district. generally will help set policies as they relate to fire code compliance.	9/5/2017 5:57 AM
33	The Fire Marshal is responsible for the fire prevention efforts of their jurisdiction.	9/4/2017 5:36 PM
34	Develop and enforce life safety and property codes, provide public education, understand building plans and issues construction permits.	9/3/2017 7:42 AM
35	Building and Life Safety Maintenance	9/2/2017 10:20 PM
36	Fire marshal is the second highest ranking fire official for any city county Paris or province. Fire marshal jobs to interpret state and local cards to ensure compliance for fire life safety	9/2/2017 8:19 PM
37	Enforcement of fire and life safety codes	9/2/2017 2:49 PM
38	In BC we go by the title Fire Commissioner but role is essentially the same - a leader in fire safety and prevention in BC	9/2/2017 10:47 AM
39	Fire Marshals typically have three functions: Code enforcement, Fire Investigations and public education. Many fire marshals have other responsibilities, but these are the most common. The role of the fire marshal in these roles will change depending upon the size of the jurisdiction and the culture of the community. Overall, the role of the fire marshal is to manage his/her resources to provide a level of safety in the community consistent with the expectations of that community.	9/2/2017 6:31 AM
40	To administer the state code as adopted by my city through plan checks, inspections and enforcement. To explain why the code is important to not only high level executives but also the blue collar worker.	9/1/2017 9:50 PM
41	intimate	9/1/2017 8:46 PM
42	Division Chief of fire prevention	9/1/2017 8:19 PM
43	Manage the inspection of buildings, review of new construction, develop new code amendments to specifically local needs and conditions, ensure code violations are abated in a timely manner ("Close the Loop"), manage fire investigations, hire competent personnel to carry out the fire prevention division's mission, Lead by example, mentor subordinates to ensure they are competent, deal effectively with all customers from the individual business owner, to the fire chief and even the Mayor.	9/1/2017 7:44 PM
44	Administration of Fire Risk relevant to use, occupancy, and processes within the jurisdictional boundries of the jurisdiction in accordance with state (CA) and locally adopted building and fire codes Title-24, CCR and IBC, IRC, and IFC and adoped NFPA Standards for new and existing structures and/or processes.	9/1/2017 7:35 PM

Zone 1 Fire Marshals

45	Depending upon the size of the division, the range of a Fire Marshal duties could range from a code expert to a manager. The Fire Marshal assures compliance with the Fire Code to assure public safety and any other assigned duties. This can include defining the Fire Code for the make-up of the community.	9/1/2017 7:28 PM
46	Enforces the fire code.	9/1/2017 6:07 PM
47	The role of the fire marshal is to ensure the fire prevention bureau enforces the fire code for new and existing structures through the community.	9/1/2017 5:49 PM
48	His or her job is to enforce the fire code	9/1/2017 5:49 PM
49	Overall responsibility for Fire Prevention, policy, procedures and public safety.	9/1/2017 5:41 PM
50	Leadership responsibility for new construction plans review, new constructions, existing occupancy inspections, fire investigations and program development.	9/1/2017 5:19 PM
51	Consistent application and understanding there are grey areas in all codes. Knowledge in both fire and building codes is essential for being a FM.	9/1/2017 5:15 PM
52	Fire Marshal is charged with reviewing new and existing buildings to provide and maintain safety to the employees, customers, surrounding buildings and the emergency responders. The Fire Marshal takes the same role of protect life and public welfare with regard to outdoor events, special events or uses. The Fire Marshal is obligated to serve the public and the emergency responders in evaluating regulations and developing new regulations.	9/1/2017 2:00 PM
53	Oversees the fire services, all aspects, fires, medical, accidents, fire prevention et cetera	9/1/2017 4:57 AM
54	The fire marshal is required to perform a variety of important duties and wear many hats and required to inspect all buildings and facilities of public service and occupancies regulated by the adopted State Fire Safety Code. In addition provide public education and training and may be called upon to conduct fire investigations. Fill in for the fire chief when necessary. Work well with others in the department as well as with the building official. Conduct plan review and acceptance testing on fire suppression systems.	9/1/2017 2:42 AM
55	Management of the Fire Department's Fire Prevention/Risk Reduction programs.	8/31/2017 4:27 PM
56	The Fire Marshall is the Fire Code Official for the jurisdiction and is responsible for enforcement of the provisions of the IFC, Haz-Mat, annual operational permits, and the proper maintenance of existing facilities (non-IRC structures).	8/31/2017 3:41 PM
57	Plan review and inspection for fire protection to the adopted codes.	8/31/2017 3:27 PM
58	In charge of enforcing/applying UFC and UBC directives. Generally oversees Inspection and Fire Investigation programs	8/31/2017 2:23 PM
59	To inspect FACPs and enforce NFPA regulations	8/31/2017 9:10 AM
60	The main role is fire prevention through a fire prevention inspection program, review and inspection of fire protection system installations, fire incident investigations, review of HMIS submittals and enforcement of IFC provisions.	8/31/2017 8:53 AM
61	Enforces the cities adopted Fire code	8/31/2017 8:44 AM
62	Ensure code compliance with building and life safety codes in new and existing buildings.	8/31/2017 8:43 AM
63	Held the position previously	8/31/2017 8:35 AM
64	Works with the Building Official to administer the provisions of the building and fire codes	8/31/2017 7:50 AM
65	Enforce all codes, adopt codes and regulate codes in field for building and fire regulations	8/31/2017 5:57 AM
66	Vast as we work hand in hand	8/31/2017 5:54 AM
67	Ensure building meet fire code adopted both during construction and after CO is issued	8/31/2017 5:02 AM
68	The fire marshal has a never ending inbox who has to be the community leader on crr and the face to our organization for all new buisness. It's a great job with many demands	8/31/2017 4:50 AM
69	To facilitate and enforce the provisions of the Fire code while working to educate the public with regard to fire safety education.	8/30/2017 7:22 PM
70	Is the administrator of the fire prevention bureau. Can be the fire chief or a designee.	8/30/2017 6:30 PM

Zone 1 Fire Marshals

71	in my state, the Fire Marshals Office has jurisdiction over all existing buildings, with a priority for fire prevention.	8/30/2017 5:01 PM
72	Educate and coordinte fire safety in the community.	8/30/2017 4:54 PM
73	Responsible for the administration and enforcement of the fire code and coordination other development services functions to ensure building safety. Coduct safety inspections for existing commercial and multi-family buldings, and provide public education for fire safety and prevention.	8/30/2017 4:19 PM
74	Enforce the fire code by processing code amendments, checking plans for code conformance prior to permit issuance, inspecting buildings for compliance, and monitoring life safety requirements during the life of the building.	8/30/2017 4:15 PM
75	To administer and enforce the Fire Code as adopted by the local jurisdiction	8/30/2017 3:44 PM
76	Code Enforcement, compliance, training of staff, oversight of company inspection program and training for the same.	8/30/2017 2:54 PM
77	Code enforcement	8/30/2017 2:49 PM
78	Leader of the entire FD, sets direction, final authority on adopted code and internal affairs.	8/30/2017 2:36 PM
79	The fire marshal is responsible for fire prevention and fire investigation activities within the jurisdiction boundaries.	8/30/2017 2:00 PM
80	The Fire Marshal is there to enforce fire codes, conduct plan reviews and perform fire investigations	8/30/2017 1:52 PM
81	To handle fire related issues as they relate to the building code.	8/30/2017 1:44 PM
82	Enforcement of Fire Code for protection of life and property	8/30/2017 12:54 PM
83	To protect people and property from recognized fire/life/safety hazards in the Jurisdiction within which s/he serves.	8/30/2017 12:43 PM
84	A Fire Marshal usually oversees Firec Code Enforcement and fire prevention efforts of the jurisdiction.	8/30/2017 12:38 PM
85	To fairly and objectively apply the provisions of the adopted codes and ordinances with respect to the prevention of fire/property loss for the good of the public health and welfare.	8/30/2017 12:37 PM
86	To enforce the jurisdictions fire code as written and not add things that are not codified.	8/30/2017 12:33 PM
87	Adminisyraton of adopted regulations and policies.	8/30/2017 12:26 PM
88	oversees codes and fire prevention	8/30/2017 11:52 AM
89	Understanding the interests and issues facing the community and the fire service, and then helping bring various factions togethr to develop solutions that meet the needs of those involved.	8/30/2017 11:43 AM
90	Implement and enforce the fire code	8/30/2017 11:35 AM
91	The Fire Marshal's position is one that carries so many different responsibilities. From code enforcement, fire investigations, public ed and community relations you really can't describe it. The other very important role is the ability to comunicate between the Bureau and the Firefighters and officers. Keep ing them informed of projects and problems and keeping them safe is a large part of what we do. Hope that helps a little..	8/30/2017 11:31 AM
92	The Fire Marshal is responsible for the development, implementation, and enforcement of the promulgated building and fire codes. They may also be responsible for the administration of a fire investigation program and/or a public fire and life safety education program.	8/30/2017 11:27 AM
93	Fire Code Official appointed by Chief to enforce the code.	8/30/2017 11:03 AM
94	I am a Fire Marshal for a municipality	8/30/2017 10:45 AM
95	Community protection through effective fire and life safety code enforcement, and public education.	8/30/2017 10:37 AM
96	Top code official repponsible for fire and life safety inspections, fire/arson investgation, plan review and public fire safety education.	8/30/2017 10:31 AM
97	I have acted as fire marshal for our agency	8/30/2017 10:16 AM

Zone 1 Fire Marshals

98	Responsible for community risk reduction through the enforcement of construction safety codes, public fire safety education, data collection and analysis, and fire investigation.	8/30/2017 10:02 AM
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Q4 What would you consider the most important aspect of the role of Fire Marshal and why?

Answered: 98 Skipped: 0

#	RESPONSES	DATE
1	Public and Firefighter safety. Fire Marshal's are the last line of defense for ensuring that life safety codes are adhered too and building owners comply with the required codes. The code series is reactive to events that have happened and collectively code officials have decided to prevent these events from occurring again. We have breakdowns when local politics get involved in code enforcement, just look at the recent Oakland Ghost Ship multi-fatality fire.	9/21/2017 5:59 PM
2	Provide the assets to help minimize the community risk; convince firefighters that fire prevention activities saves lives of the citizens and minimizes the risk to firefighters.	9/15/2017 12:25 PM
3	Life safety	9/14/2017 3:11 PM
4	The fire marshal is responsible for applying the code to protect the citizens, workers and firefighter who are in their jurisdiction.	9/14/2017 9:59 AM
5	New construction review and interpretation because these are the most difficult decisions to undo.	9/13/2017 11:42 AM
6	Understanding risk and how to manage that risk not just from the eye of the fire department but from the business owners eyes as well.	9/10/2017 12:47 PM
7	To ensure a safe community through education, engineering and enforcement	9/8/2017 3:11 PM
8	Education/ public outreach. Convincing citizens of the value of fire protection systems will increase the use of these systems and will increase the likelihood that systems are maintained in good working order. Homeowners may install sprinkler systems even when not required if they are convinced of the value. People may avoid renting in older multi-family buildings that do not have sprinklers and fire alarm systems, compelling building owners to install these systems. Code changes to require more widespread use of sprinkler systems will be more likely when people understand their value.	9/8/2017 2:34 PM
9	Communication. Just returning calls and e-mails goes a long way.	9/8/2017 2:29 PM
10	Fire and injury risk assessment; setting goals and establishing achievable objectives to minimize risks. Leading and supporting members who implement the objectives.	9/8/2017 2:29 PM
11	Code education and enforcement	9/8/2017 1:28 PM
12	Public Safety, the role of providing for the overall health and safety of the customers that they service	9/8/2017 11:16 AM
13	Oversee the Fire Prevention program	9/7/2017 6:09 PM
14	Working with builders, buling owners and occupants to ensure the saftey of those who occupy buildings (from fire, smoke, hazardous inventory and processes). Advocates of fire safety in the built environment	9/7/2017 3:14 PM
15	?	9/6/2017 4:44 PM
16	Communication. It is critical to stay connected to staff as well as operations internally, and with other City Departments. If you are not communicating you may not be meeting your mission.	9/6/2017 4:39 PM
17	manage code issues and annual inspections	9/6/2017 2:24 PM
18	Life safety - preventing death and injury is priority	9/6/2017 11:14 AM
19	safer community	9/5/2017 3:34 PM
20	Have a comprehensive understanding of fire and life safety protection	9/5/2017 3:05 PM
21	ability to interact with others. Need to be able to work with staff and customers to help them achieve thier goals.	9/5/2017 2:57 PM
22	Developing positive	9/5/2017 2:41 PM

Zone 1 Fire Marshals

23	Consistent implementation and enforcement of fire codes	9/5/2017 12:03 PM
24	Helping our stakeholders understand not only what the code says but also the 'whys' behind it. Without that understanding, the ability to change the code locally to address fire problems that are unique to our communities would be severely hindered.	9/5/2017 11:47 AM
25	Enforcing fire alarm/code compliance-this is the area we work with the Fire Marshal on	9/5/2017 11:18 AM
26	Serve as a subject matter expert for your chief, and politicians, because there's so much ill-informed opinions and incorrect information out there.	9/5/2017 9:22 AM
27	BEING INFORMATIONAL WITH THE PUBLIC AND ITS CONTRACTORS	9/5/2017 9:16 AM
28	Customer Service. Without it, you cannot communicate well with our customers and progress with the mission of the fire department.	9/5/2017 8:45 AM
29	Provide code references, direction and technical expertise on all fire code, law, investigation and prevention matters. The FM should be an experienced and qualified individual possessing knowledge of all those items, not just suppression and operations alone.	9/5/2017 8:05 AM
30	Development and enforcement of a comprehensive inspection, prevention, and educational to help reduce risk in the community.	9/5/2017 6:48 AM
31	The most important aspect is gather as much information before making a decision. Relying on your senior code enforcement staff is critical. With that comes the hiring and retention of smart easy to work with individuals, civilian or sworn.	9/5/2017 6:44 AM
32	Fire code compliance. This person will set the tone for compliance and not enforcement. More Fire Marshals need to understand the difference between enforcement and compliance. Rather than "This is what the code requires" more "The intent of the section is to.....let's find a solution that works"	9/5/2017 5:57 AM
33	To set fire prevention goals and provide adequate staffing and training to meet those goals to keep their jurisdiction as safe as practical.	9/4/2017 5:36 PM
34	Public education - providing a life safety message in today's world as common sense and practicality seem to have slipped through the cracks in many cases.	9/3/2017 7:42 AM
35	Life Safety and Application of Equivalence	9/2/2017 10:20 PM
36	Consistency in code interpretation and implementation. If you're consistent then businesses and public begin to understand and accept the rules were not feeling that they are being picked on	9/2/2017 8:19 PM
37	Planning and Construction review	9/2/2017 2:49 PM
38	An advisor to the Provincial Government on fire safety matters. A liaison between the Provincial Government and Local Government. Provide advice to local fire services especially small fire departments.	9/2/2017 10:47 AM
39	Communication with the work force, the appointed and elected leadership of the community and the public. The activities involved in fire prevention are widely misunderstood, and the fire marshal must be able to communicate the need for resources, regulations, and public involvement. If the fire marshal fails to communicate effectively, the community suffers higher losses of life and property; the workforce loses jobs, and the wealth and quality of life in the community deteriorates.	9/2/2017 6:31 AM
40	Customer service - you have a product to sell - life safety. It is my job to sell it, live it breathe it and never compromise when it comes to life safety.	9/1/2017 9:50 PM
41	land use planning, new construction and application of effective mitigations	9/1/2017 8:46 PM
42	Keeper of the Fire code	9/1/2017 8:19 PM
43	Leading by example. You are expected to be the "expert" in all areas of the fire prevention world and you must be able to provide leadership and service to your community by not only knowing the job, but being able to do the job with integrity, professionalism, without bias, and equally regardless of a person's race, religion, gender, or status in the community (rich, poor, middle class, "politically connected"). We must ALWAYS remember who we work for...The people of the community (tax payers), not special interest, not yourself, and not the politicians.	9/1/2017 7:44 PM

Zone 1 Fire Marshals

44	To have written processes for the Fire Prevention Activities and organizational charts to reflect roles and responsibilities within the FPB as well as within the Agency (city, county and/or FPD) to show who and how the various codes and regulations are being enforced for the homeowner, the engineer, the architect, the contractor, and/or the fire chief and city council so that there are clear directions on how the FPB is organized and operates. Too many times in my career I have witnessed the lack of clear communications as being the primary problem in both managing staff and planning and other internal elements of government.	9/1/2017 7:35 PM
45	Providing public safety by enforcement, education and engineering are the most important aspects of the Fire Marshal. Reducing the risk of emergencies, minimizing damage from emergencies, assuring safe passage of occupants out of structures and providing for FF safety during an emergency are part of public safety. No one else in most agencies are tasked with this duty.	9/1/2017 7:28 PM
46	Understands the ideology of the fire code and the community it is in. Puts fire protection first and knows fire sprinkler systems.	9/1/2017 6:07 PM
47	Life safety. The Fire Marshals most important goal is to prevent the loss of life and property through thorough inspections.	9/1/2017 5:49 PM
48	Code enforcement	9/1/2017 5:49 PM
49	Networking with city officials, building officials, industry developers. These are the stakeholders for Fire Prevention. Having good relationships will make latter decisions easier due the networking.	9/1/2017 5:41 PM
50	Leadership to ensure fire prevention is a priority and accomplished. The	9/1/2017 5:19 PM
51	Support and training of their staff both within the Division and Department.	9/1/2017 5:15 PM
52	Reduce life loss should be the primary goal. The Fire Marshal is also responsible to reduce property loss, but this should not be the top of the list. Property, structures, products, and belongings can be replaced; however, the life loss cannot be replaced, and it tragic that the US still has a high per capita life loss.	9/1/2017 2:00 PM
53	any/all first responder responsibilities for obvious reasons	9/1/2017 4:57 AM
54	Be a team player, communicate, educate, good role model, a go to guy.	9/1/2017 2:42 AM
55	Being able to see the big picture of the communities prevention needs.	8/31/2017 4:27 PM
56	Fire prevention for the community. The Fire Marshall should be more than a fire code administrator, they should also be ensuring that businesses operate in a safe manner, schools and office buildings are maintained with operational detection and suppression sytems. Processes which can result in hazardous material releases, conflagration, etc. are minimized or eliminated.	8/31/2017 3:41 PM
57	Work with the building official to coordinate a combined effort for safe code compliant buildings so there is a united front on fire safety.	8/31/2017 3:27 PM
58	Fire Code applications, plans review, inspections, investigations: All require specific knowledge/expertise/certifications.	8/31/2017 2:23 PM
59	To inspect and enforce regulations to make sure building owners and fire installation companies are held accountable	8/31/2017 9:10 AM
60	Yearly fire prevention inspections	8/31/2017 8:53 AM
61	Communication with the building department on any issues with enforcement of the Fire code.	8/31/2017 8:44 AM
62	Ensuring the safety of people using the building and first responders in the event of an emergency	8/31/2017 8:43 AM
63	Political acumen	8/31/2017 8:35 AM
64	Assuring the minimum fire and life safety standards of the community	8/31/2017 7:50 AM
65	Protection of occupants regardless of occupancy or capacity	8/31/2017 5:57 AM
66	helping to maintain the building stock and educate the owners on fire hazzards they create and are not aware of.	8/31/2017 5:54 AM
67	construction plan reviews and inspection, if you build it right the first time all the fire protection systems are in place not only are you protecting the occupants of the building but FF's entering during emergency call	8/31/2017 5:02 AM
68	Ability to see past daily demands and keep focus and the troops together on crr. Everything should point back there. Inspections, education, enforcement	8/31/2017 4:50 AM

Zone 1 Fire Marshals

69	To ensure fire safe buildings... why, to minimise harm to the occupant and damage for the owner!	8/30/2017 7:22 PM
70	This is a multi-faceted position that requires many skills. Most important aspect of the Fire Marshal, assuming that this person knows and understands the codes, is to be capable of communicating those requirements to the constituency and to elected officials.	8/30/2017 6:30 PM
71	Fire Prevention, yearly inspections of all schools, day cares, nursing homes and hospitals.	8/30/2017 5:01 PM
72	Reviewing permitted construction.	8/30/2017 4:54 PM
73	Public Safety through prevention.	8/30/2017 4:19 PM
74	Enforcing the fire code	8/30/2017 4:15 PM
75	Fire prevention	8/30/2017 3:44 PM
76	Intepreting the fire code in a consistent manner and not making exceptions as it will cause problems down the road.	8/30/2017 2:54 PM
77	Fire Safety. People are expected to enter safe buildings without harm.	8/30/2017 2:49 PM
78	Pragmatic approach to lifesafety to meet the community needs without excessive and complicated rules and compliance issues. Keep lifesafety effective yet simple. It seems there a too many compliance issues, sometimes they dont seem fair or practical. When I was a kid Firefighters were welcome, respected and revered, now when they come around to places of business people often feel anxiety, like what are they going to find wrong today? If the wrong truely matter for lfe safety, fine, if it doesnt or the reason is not well explained , it feels like repression.	8/30/2017 2:36 PM
79	Fire prevention and investigation for public safety.	8/30/2017 2:00 PM
80	Its hard to limit it one single area because they are all important and but if I had to choose just one it would be code enforcement	8/30/2017 1:52 PM
81	To answer fire related issues. Because that is his job	8/30/2017 1:44 PM
82	Consistency - so that everyone knows what to expect	8/30/2017 12:54 PM
83	Monitoring and enforcing fire/life/safety requirements on existing buildings. This is because the FM has more direct oversight (authority) to enforce actions on continuing or changing uses of buildings.	8/30/2017 12:43 PM
84	Making sure that all existing buildings and certain processes are maintained and operated in a safe and appropriate manner as it relates to fire and explosion.	8/30/2017 12:38 PM
85	Fire prevention. Fire loses effect the entire community.	8/30/2017 12:37 PM
86	code enforcement	8/30/2017 12:33 PM
87	Fire safety administration	8/30/2017 12:26 PM
88	good understanding of the systems and codes how they apply	8/30/2017 11:52 AM
89	Understanding the interests and issues facing the community and the fire service, and then helping bring various factions togethr to develop solutions that meet the needs of those involved.	8/30/2017 11:43 AM
90	relationships, through relationships internally and externally a FM can accomplish a lot.	8/30/2017 11:35 AM
91	Being a good communicator and a fair minded person. We deal with so many different issues and people every day that you have to have a open mind to everything and not just look at what is black and white..	8/30/2017 11:31 AM
92	Duties surrounding the building and fire codes. This is a major aspect of reducing any community's risk to the threat of fire. When combined with fire investigations and PFLSE, each of the areas are reinforced further reducing the community's risk of fire (and any other disasters that threaten our built environment).	8/30/2017 11:27 AM
93	To provide efficient and structured means of managing inspections, educational and enforcement activities.	8/30/2017 11:03 AM
94	Foster relationships with businesses to get things done.	8/30/2017 10:45 AM
95	Teacher to the community on the importance of fire safety education and instilling that concept into everyone.	8/30/2017 10:37 AM
96	Tied between code enforcement and public fire safety education.	8/30/2017 10:31 AM

Zone 1 Fire Marshals

97	consistency in application of the code and a thorough understanding of the codes	8/30/2017 10:16 AM
98	Integrity.	8/30/2017 10:02 AM

Q5 Do you agree or disagree with the following statement: The Fire Marshal's role is to provide verified data supporting new fire and life safety initiatives regardless of public opinion or cost? Please explain your answer.

Answered: 98 Skipped: 0

#	RESPONSES	DATE
1	Yes, the Fire Marshal should analysis and provide supporting data for elected officials to make decisions on life safety initiatives. Cost impacts should be included within the data provided to the elected officials, however Mayors and City Managers often attempt to shield some of the data from elected officials in an attempt too direct the outcome. Fire Marshal's need to remain neutral and base their analysis on what is best for the public and firefighters who live and respond to the emergencies within the buildings. A review of the recent Grenfell Towers fire in London is an excellent example of "Value Engineering" being implemented without fully considering the fire and life safety hazards associated with the project.	9/21/2017 5:59 PM
2	Everyone, property owners, contractors, etc., who pays for updates or modifications equired by the fire service is influenced by cost. These people influence the lawmakers(legislative branch of government) who have the responsibility to pass the laws.	9/15/2017 12:25 PM
3	Disagree as stated. If cost is not considered then prohibitive life safety systems might cease to be implemented.	9/14/2017 3:11 PM
4	Yes, the fire marshal needs to evaluate the initiatives for the fire and life safety issues presented and make a determination.	9/14/2017 9:59 AM
5	Sure. Objective data and information are fundamental to the job.	9/13/2017 11:42 AM
6	Yes. As a Fire Marshal your role and responsibilty is evaluate and provide a accurate picture/data on the true risk regardless of the cost. It will be up to the powers to be to determine how to be mitigate that risk.	9/10/2017 12:47 PM
7	I agree with the statement that it is our role to provide verified data supporting initiatives. (I also recognize that the policy decision to adopt initiatives typically is not at the level of the Fire Marshal.)	9/8/2017 3:11 PM
8	I agree. Verified data can justify life safety requirements. Public opinion can be changed with supporting data and the costs justified.	9/8/2017 2:34 PM
9	I am not concerned about "verified" data. I assume that the code authorities have a strong back story, I just need to know how it will be applied.	9/8/2017 2:29 PM
10	Disagree. Certainly the data needs to drive the initiatives, but no program can succeed without public support and an weighing of the cost of the program.	9/8/2017 2:29 PM
11	Not sure what this question means, however, cost and public acceptance must always be considered in evaluating new programs.	9/8/2017 1:28 PM
12	Agree/it is the role of the FM to provide options and fire safey initiatives that will make the community safer	9/8/2017 11:16 AM
13	Yes. Supporting fire life safety would be one of the main priorities.	9/7/2017 6:09 PM
14	Yes. And then to assist electeds in considering a risk analysis relevant to their community	9/7/2017 3:14 PM
15	Yes - verified data is important for moving any initiative forward and bringing understanding of the need to other stakeholders	9/6/2017 4:44 PM
16	The public is a key stakeholder and you need to hear their voice. Also cost is extremely important and needs to be considered in all decisions that are made.	9/6/2017 4:39 PM
17	Not sure what that statement means. Fire Marshall interprets the adopted IFC	9/6/2017 2:24 PM

Zone 1 Fire Marshals

18	Part of Fire Marshall's role - other roles as important and public opinion an cost are factors that must be considered -	9/6/2017 11:14 AM
19	must be data and target driven or it is a waste of time, money and political captal	9/5/2017 3:34 PM
20	Agree. Providing data is a fact and not necessarily a popular opinion.	9/5/2017 3:05 PM
21	no. While this may be one of a fire marshal's role, there are many others. Also, the fire marshal should be cognizant of both public opinion and costs.	9/5/2017 2:57 PM
22	Yes. FM must evaluate community risk and provide unbiased assessments. This information must be pushed up to the Chief and the jurisdictions overseers to weigh political opinion or cost.	9/5/2017 2:41 PM
23	Yes. Science and engineering should support the development and implementation of fire-life safety programs. Cost and politics should not enter into the decision making or implementation process - when it does, it may compromise safety.	9/5/2017 12:03 PM
24	I disagree. The cost factor must be brought into the discussion because this is almost always the reason argued against such initiatives. Also, the discussion regarding what is reasonable versus what is right must happen with our stakeholders - again to get buy-in and support.	9/5/2017 11:47 AM
25	Agree-he is there to enforce NFPA 72 and must follow.	9/5/2017 11:18 AM
26	I agree; it's not the FM's job to worry about cost and public opinion. The FM should use the aforementioned facts to attempt to change public opinion, or at least make the public better informed so their opinions are rooted in facts. In that way, the associated costs have some context.	9/5/2017 9:22 AM
27	DISAGREE, THE FIRE MARSHAL SHALL TAKE INTO CONSIDERATION COST AND THE PUBLICS OPINION. EVALUATE THE NEW LIFE SAFETY AND HOW TO IMPLEMENT THAT GOING FORWARD COST EFFECTIVELY	9/5/2017 9:16 AM
28	Yes, it helps justify what we do and need at times.	9/5/2017 8:45 AM
29	Yes, providing accurate and realistic information is critical. The data should never be tailored to fit anyones narrative regardless of costs or political influence.	9/5/2017 8:05 AM
30	Yes, but with a caveat. That is the primary role, but must be approached from a perspective that some initiatives may take years to implement, and some times only after a major shift in paradigms has occurred.	9/5/2017 6:48 AM
31	Disagree. In a perfect world, the Fire Marshal would mandate all things life safety, regardless of cost. In my experiences that is not only a msitake, it is job suicide. You may be able to get away with one or two mandates, but if you don't have the buy-in from the stakeholders, you might find yourself back at square one when the ordinance is repealed. Data is great, but if you don't have the business communities support, it may be difficult. Keep in mind, every city is different. My comment may not apply to your jurisdiction.	9/5/2017 6:44 AM
32	There is a fine line here. Yes there are times when an amendment to the code is needed for special jurisdictional needs. There would need to be a history and data to support the need for any new requirement.	9/5/2017 5:57 AM
33	No. The cost must be reasonable and public opinion is needed for prevention efforts to be successful.	9/4/2017 5:36 PM
34	While I agree that the statement is true, and public opinion should not be factored in, practically cost is an issue that we all deal with. With the data, we should make our case and let the chips fall where they may. Assuming that more people begin to subscribe to the issue, public awareness may just drive the issue for us at a later date.	9/3/2017 7:42 AM
35	Yes but must consider value to public of the initiative	9/2/2017 10:20 PM
36	True statement	9/2/2017 8:19 PM
37	Yes. Data is critical and it's the politicians job to make the cost benefit analysis	9/2/2017 2:49 PM
38	I don't fully agree or disagree with the statement. The Fire Marshal role is to provide support, however, I do not agree with "regardless of public opinion or costs. It would not serve anyone (local government or a fire department) to provide such what I would call "reckless/useless" information. Providing options would assist everyone.	9/2/2017 10:47 AM

Zone 1 Fire Marshals

39	I believe this is one important factor in communicating the needs of the community as related to fire prevention. "regardless of public opinion or cost" is turning a blind eye to reality. It's the public that determines the level of funding, and without their support, we can't succeed. That also means the cost must be justified as being a reasonable burden to alleviate the community of certain risks. I also believe it's important to continually assess existing programs and utilize verified data to justify modifying those or developing new programs. A direct response to the question is Yes, I think it's the fire marshal's role to provide verified data; No, I don't think opinion or cost should be disregarded.	9/2/2017 6:31 AM
40	Yes. Typically the code is the bare minimum of life safety. No one has hard core evidence of how many lives and limited property damage a fire prevention program has actually saved. Fire suppression is different- the building is standing or it isn't.	9/1/2017 9:50 PM
41	no. such activity is not the best use of the fm's time.	9/1/2017 8:46 PM
42	No - your job is to present the data to the city leaders so they can make informed decisions based upon your opinion but with public opinion and costs factored into their decision. That's their job.	9/1/2017 8:19 PM
43	Yes. While in a "perfect" world, we would enact new laws, policies, practices and the like without considering public opinion, we must consider the public's opinion and feedback as they are who we ultimately work for. We cannot be dictatorial in our approach to implementing new things, but we must be educators to attempt to get out customers to understand new things we are considering.new	9/1/2017 7:44 PM
44	I initially agreed with the statement; however, the element of "cost" is often used as the reason for doing X, Y, or Z and the "fees collected" become the justification rather than clearly stating the reason for adopting and enforcing various provisions. Without giving you my rationale I would simply state that during the 1990's forward the dollar sign has been the justification (tool) to hire staff, expand the basic/traditional fire prevention roles to today where "all risk" is now the typical function of staffing and programs. As new elements (i.e.: HazMat, Earthquake Preparedness, Duplication of Plan Reviews with that of Building Department, Wildland Interface Management, etc.) we see the basic inspections of existing occupancies has been delegated to the Engine/Truck Companies has resulted in situations where the something is dropped, overlooked, or not important.	9/1/2017 7:35 PM
45	No. There are four factors to consider when looking at new fire and life safety initiatives. They are political, economic, legal and technical concerns in the community. Every agency needs to be business freindly and have a sense of the community. If Fire Marshals are running business out of town, there will not be a town in the future. Implementing fire and life safety initiatives may take time to introduce, find ways to reduce cost, assure it is equally imposed in the community and technically sound. I believe in verified data to support fire and life safety initiatives, but public opinion and cost must be considered. Part of the planning phase is to consider who will support and who will reject the initiative. Additionally, expo-facto laws are unconsttutional, meaning, the laws that were in effect when some thing was done cannot become against the law when a law is passed. There has to be "triggers" to implement some initiatives, like new buildings, or remodels over X percentage.	9/1/2017 7:28 PM
46	Agree. The future of the fire department is promoting personal fire protection.	9/1/2017 6:07 PM
47	I agree. A fire marshal should track data to Trend new initiatives or issues that are affecting the life and safety of the community.	9/1/2017 5:49 PM
48	I agree with the statement , without data jurisdictions can't adopt changes that could be necessary to protect the public	9/1/2017 5:49 PM
49	Yes. His job/duties is to be impartial and present new ideas that save life and property.	9/1/2017 5:41 PM
50	Yes, we should always provide data. Data is evidence and we should endorse evidence based recommendations.	9/1/2017 5:19 PM
51	Yes. What cost can you put on a life? BUT there are local considerations that may play heavily against you.	9/1/2017 5:15 PM

Zone 1 Fire Marshals

52	There are many issues in your question. First, should the Fire Marshal provide data to support new regulations? Yes, this is critical. Anyone can make up a new rule, but we don't need to make new rules just because we have the authority. New rules and regulations need to focus on specific issues, hazards, losses, or situations that have led to repeat problems and incidents. Data should show that there is a repeat problem, and that the proposed regulation will address the issue that led to the incident or loss. Second, the question states should it be done regardless of public opinion. If the data is valid and the number of events adequate, the data should be able to change public opinion. The hardest public opinion to change is one based on myth, or on anecdotes. For example, fire sprinklers in dwellings. There is a lot of anecdotal information that can be used to sway opinions of uninformed persons. But these issues must be faced and attacked. Third, the question asks if regulations should be developed regardless of cost. My answer to this is they should not be done regardless of cost, IF you are trying to address a property loss issue. Many times, new regulations are developed where the cost of complying is more than the cost of not complying. However, when lives are concerned, it is a higher bar to meet. In everything we do, there is risk. Just waking across the street, I am taking a risk of being hit by a car. But I have learned how to safeguard myself and reduce the hazard to an "acceptable level". We must understand, that I did not eliminate the risk, but rather I reduced the risk to an acceptable level. The only way to eliminate the risk is to not cross the street at all. The question really is "what is the acceptable level of risk?" Now we come back to the data...the volume of data and the type of data will help to determine the acceptable level of risk.	9/1/2017 2:00 PM
53	absolutely not, cost like everything else in life is a factor, our debt is nearing 20 trillion, get real	9/1/2017 4:57 AM
54	You should always be up to date on current trends. Budgets should always be in olace to support the organization.	9/1/2017 2:42 AM
55	Both agree and disagree. Fire Marshal (fire department in general for that matter) should be using accurate/factual data to drive their planning and decision making and must temper their decisions with cost/benefit realities and the economic/development needs of their communities.	8/31/2017 4:27 PM
56	Yes. The codes should never be based upon potential economic impacts or to protect a certain class of citizens. Rather the codes should be continually refined to protect the public at large and reduce the potential for loss of life or property.	8/31/2017 3:41 PM
57	It is a public service to present it regardless of cost. After it has been presented then public opinion and cost must be considered. Many fire officials think that its worth it if we save one life, and it is not. Decisions must be based on the greater good and "bang for the buck". Otherwise we would all go 25 mph on the freeway so all lives can be saved. There is a point of diminishing returns and public opinion should help decide that.	8/31/2017 3:27 PM
58	Generally agree. Providing information is important. Advocating new measures that are prohibitatively expensive would be problematic.	8/31/2017 2:23 PM
59	Yes, as it is stated in code and not to require more what is stated in NFPA	8/31/2017 9:10 AM
60	Agree	8/31/2017 8:53 AM
61	This is the same thing we do as a Building Official. I certainly agree	8/31/2017 8:44 AM
62	I would agree with the statement. One of the roles to make sure the occupants of the building are safe. Life safety and fire protection must work together to make this happen and is paramount.	8/31/2017 8:43 AM
63	Yes. It's not the Fire Marshal's role to make final decisions on public policy. But to provide the information to the policy makers for the final decision.	8/31/2017 8:35 AM
64	That is just one of many roles of the FM. It is not the FM's role to establish new initiatives, but to provide this data to the policy makers. It is the policy makers responsibility to balance the public opinion and costs.	8/31/2017 7:50 AM
65	Yes	8/31/2017 5:57 AM
66	Yes as they should stay up on what saves lives and invest it that.	8/31/2017 5:54 AM
67	Yes, data collection has always been a lagging component of the fire service, especially in code development arena, code changes are usually based on reaction to a problem but proving the problem is a national problem and not a isolated issue is hard	8/31/2017 5:02 AM
68	Agree, it's difficult but can be do e	8/31/2017 4:50 AM

Zone 1 Fire Marshals

69	No! The Fire Marshal has the authority to enforce the level of the code adopted by the municipality or jurisdiction... first and foremost. A secondary role would be to study and determine whether new Fire and life safety initiatives are cost effective and advantageous to the pursuit of minimizing loss of life and property damage. Public education must be coupled with any new program in order for it to be a success; without the research, plans to bring down costs, public education, etc. the success of any potential program will be doomed to start before it gets off the ground!	8/30/2017 7:22 PM
70	Agree. Kinda goes along with my previous answer. A F/M must use data, much like the codes, to advance the fire protection within the community.	8/30/2017 6:30 PM
71	yes, i agree with that role. in state government budgets can be an issue	8/30/2017 5:01 PM
72	Yes, emphasis on best practices.	8/30/2017 4:54 PM
73	I agree the Fire Marshal needs to evaluate fire safety initiatives but not without consideration of public opinion or costs. Advancing an initiative that has limited potential for success can result in damage to the reputation of the Fire Marshal and the jurisdiction they represent. Maintaining the public's confidence that the programs are being managed responsibly and with reasoned and fair decision is critical to success. Loss of the public's confidence erodes the ability to gain cooperation and support when needed, or assistance advancing new programs from the community and elected officials.	8/30/2017 4:19 PM
74	Disagree. The fire marshal must consider public opinion and cost when making determinations of code changes as ultimately it is the public that pays for this role and the public is who the fire marshal serves. That doesn't mean the fire marshal cannot make code requirements that he feels is necessary just because there is a cost of course. Code revisions ultimately go through council approval which ultimately represents the public at large.	8/30/2017 4:15 PM
75	Disagree. The fire marshal needs to understand the local jurisdiction and their needs. They need take into account their opinion and the potential cost of a new requirement that could affect the local economics.	8/30/2017 3:44 PM
76	I would agree with the statement as it relates to providing and verifying data for new fire and life safety initiatives. I also believe that the Fire Marshal needs to work closely with their Fire Chief or City/District elected officials in order to explore cost effective alternatives that will continue to meet the intent of the code (performance)	8/30/2017 2:54 PM
77	No. Data is good but not the most important initiative.	8/30/2017 2:49 PM
78	I disagree. Cost always matters in our lives, like it or not. Life safety regardless of cost becomes a form of repression. The money spent on life safety from taxes might have been spent by individuals to feed a hungry child or some other higher purpose. At some point the data has to show that we save fewer and fewer lives per dollar spent. The community wants life safety, who wouldn't, but the degree and cost benefit matters to people struggling to make a living. A reasonable degree of public safety is expected, perfection in all circumstances is not.	8/30/2017 2:36 PM
79	I think the FM's role is to support fire and life safety, but have an awareness and sensitivity to both public opinion and cost.	8/30/2017 2:00 PM
80	No....because you always have to take into consideration the cost to the taxpayer and public opinion can kill initiatives at the grass roots level.	8/30/2017 1:52 PM
81	Do not agree. Primary role is to assure that current project meets minimum requirements	8/30/2017 1:44 PM
82	Agree - Although the role is to provide the data, there are other forces that determine the acceptable level of loss or enforcement	8/30/2017 12:54 PM
83	It would be a part, but would be limited by his jurisdictional duty in priority.	8/30/2017 12:43 PM
84	No! Most aspects of the built environment could be built, maintained or operated in a safer, structurally sounder and more durable manner. All regulations, including codes, have historically been balanced against cost, effectiveness and other issues. Cost should never be the sole reason to not do something, but extreme or prohibitive cost should be a justification to find a more appropriate solution.	8/30/2017 12:38 PM
85	Generally agree; part of the fire marshalls responsibilities is to share emerging technology/data with elected officials so that they can make the appropriate decisions for their community.	8/30/2017 12:37 PM
86	Agree, code enforcement	8/30/2017 12:33 PM
87	While that may be a small part of the function of a fire marshal, the primary function is active enforcement of fire service regs.	8/30/2017 12:26 PM

Zone 1 Fire Marshals

88	Fire marshall should be aware of the latest and greatest but also understand the economics of the decisions	8/30/2017 11:52 AM
89	If that is his or her sole role, I would disagree	8/30/2017 11:43 AM
90	Yes	8/30/2017 11:35 AM
91	It sounds like a line right out of NFPA. We always need to take into consideration the cost issues of what we enforce but at the same time we need to weigh the public's protection not just for the present time but for the future. We can't allow politicians to beat us down about cost without putting up a good argument based upon current facts and also future responses.	8/30/2017 11:31 AM
92	Agree. In any position, fire service or not, data should be a major driving factor to decision making, being balanced against cost. Public opinion, if contrary to the objective data, can be changed with a properly planned public information campaign.	8/30/2017 11:27 AM
93	Disagree. Public opinion and cost should be considered in new fire and life safety initiatives.	8/30/2017 11:03 AM
94	Agree..cost is not primary concern when comes to life safety	8/30/2017 10:45 AM
95	Disagree - Regardless of public opinion or cost? You ave lost the battle before you have even begun. You need to get buy in from the public. Probably the best approach is to have a public steering committee to help you develop these, "new fire and life safety initiatives" and have them sell it to the community.	8/30/2017 10:37 AM
96	Yes-It's the only way to make progress.	8/30/2017 10:31 AM
97	I disagree, cost is always a factor as is the opinions of the public. Without buy in for both, all that is being done is setting up for future conflict at all levels.	8/30/2017 10:16 AM
98	Agree. The fire marshal is the initiative "adminsitrator", the policy decision is that of the elected officials.	8/30/2017 10:02 AM

Q6 What are the most important characteristics that a Fire Marshal should possess?

Answered: 98 Skipped: 0

#	RESPONSES	DATE
1	The ideal fire marshal would have the following skills and characteristics. Good working knowledge of fire ground operations (important for talking with developers and reviewing plans), working knowledge of building construction, works well in a team setting but not afraid to say "NO" when required, not afraid to stand his/her ground to ensure life safety codes are enforced to ensure public and firefighter safety. Ability to work with elected officials, building designers and professionals and other City/County Departments.	9/21/2017 5:59 PM
2	Education, Experience, Training, and Currency(Cerification)	9/15/2017 12:25 PM
3	Leadership skills, listening skills, thoughtfulness, attention to detail	9/14/2017 3:11 PM
4	The ability to listen.	9/14/2017 9:59 AM
5	Accessibilty to the building community, elected officials, and the public.	9/13/2017 11:42 AM
6	Ethical, strong leadership skills, able to chart a couse, inspire others, delivers high quality results.	9/10/2017 12:47 PM
7	Integrity, Accountability, Customer Services, Technical Knowledge and Skills	9/8/2017 3:11 PM
8	Intelligent, a Fire Marshal is responsible for knowing a massive amount of information. Good communication skills so that the information can be presented to various groups in a effective manner. Humble enough to admit when you are wrong and be willing to take input from others.	9/8/2017 2:34 PM
9	Good communication skills. Interest in good customer service. Open to discussion. Consistency.	9/8/2017 2:29 PM
10	Character, competence, commitment.	9/8/2017 2:29 PM
11	Intergrity, dipolmacy, experience	9/8/2017 1:28 PM
12	Solid willingness to work with customers	9/8/2017 11:16 AM
13	Understand code and prior experience conducting code inspections. Work well with all stakeholders	9/7/2017 6:09 PM
14	People skilss; negotiation, communication	9/7/2017 3:14 PM
15	Calmness and tact	9/6/2017 4:44 PM
16	Open minded with a big picture vision.	9/6/2017 4:39 PM
17	Education, collaboration, outreach,	9/6/2017 2:24 PM
18	Leader, integrity, trust, technical skills, motivator, good communciation skills and good working with diverse cross section of statekholders	9/6/2017 11:14 AM
19	patience, influencer, listener, problem solver, mechanical aptitude, people person, technically savvy,	9/5/2017 3:34 PM
20	Intellect, integrity, and interpersonal skills.	9/5/2017 3:05 PM
21	customer service skills, abllility to interact with others, integrity, consistency.	9/5/2017 2:57 PM
22	Be approachable; professional; knowledgeable of current codes, modern prevention and management principals.	9/5/2017 2:41 PM
23	Integrity; critical-thinking - the ability to analyze, reason; moral courage (ability to take a stand and speak against politics when safety at risk); ethical	9/5/2017 12:03 PM
24	A servant leadership style of working with elected officials, employees, the public, and other stakeholders. We (Fire Marshals) exist to make sure our employees know how and can do their jobs; to make sure the code is being applied consistently and accurately; to help others be successful in their construction projects and to consider alternate methods where appropriate.	9/5/2017 11:47 AM

Zone 1 Fire Marshals

25	Willing to learn from the alarm industry/vendors and be willing to work with other jurisdictions to learn and come to a consensus on what is best for the jurisdictions.	9/5/2017 11:18 AM
26	Integrity.	9/5/2017 9:22 AM
27	GOOD LISTENER, A LEADER, CAN DO ATTITUDE	9/5/2017 9:16 AM
28	Communication skills, integrity, knowledge, and drive. There is nothing worse than a burnt out supervisor.	9/5/2017 8:45 AM
29	Communications! Briding any gaps between suppression and prevention issues.	9/5/2017 8:05 AM
30	Knowledge, common sense, and patience.	9/5/2017 6:48 AM
31	In our city, communication and integrity seem to be important. Knowing your audience and having a good working relationship with your council and city manager is critical.	9/5/2017 6:44 AM
32	Open minded. Know not only what the code requirements are, but why the code exists at all. Approachable. Sets clear expectations.	9/5/2017 5:57 AM
33	Good communicator, staff leader and fire code knowledge	9/4/2017 5:36 PM
34	Public speaking and compassion/commitment for the work.	9/3/2017 7:42 AM
35	Common sense	9/2/2017 10:20 PM
36	Ability to communicate	9/2/2017 8:19 PM
37	Good interpersonal skills	9/2/2017 2:49 PM
38	Credible, collaborative style, good communication skills.	9/2/2017 10:47 AM
39	Competency - the fire marshal should understand and be able to demonstrate his/her competence in the job; understanding the "why's" is critical to being able to build support for the mission. Code knowledge, including why each requirement is in the code, is important because we must be able to justify the enforcement of the requirements, and "because the code says so" isn't a reasonable position to take.	9/2/2017 6:31 AM
40	Kindness, understanding, integrity and people skills.	9/1/2017 9:50 PM
41	common sense, imagination and a willingness to take risks	9/1/2017 8:46 PM
42	Integrity, professionalism, humility	9/1/2017 8:19 PM
43	The ability to work with our customers and ensure they are fairly treated yet are compliant with the minimum standards set forth in our codes, standards and regulations.	9/1/2017 7:44 PM
44	Understanding "Chain of Command/Span of Control". As Fire Marshal it is important to surround yourself with a "Team" of Staff Members and also to be a member of the Chief's Staff Officers Group to insure that you are involved in the decisions of the Fire Department. It is also important that the Fire Marshal take an aggressive role in the functions of Building and Planning Divisions/Departments to insure that you are on top of the General Plan Process and the day-to-day Plan review process. And finally, a close working relationship with the Public Works/Water Department from the fire-flow/fire hydrant systems within your jurisdiction.	9/1/2017 7:35 PM
45	Humbleness - the larger a Community Risk Reduction Division becomes the more humble the Fire Marshal needs to become. The level of trust that the inspectors know and are doing their increases. Plan Checkers are working with the community to provide fire and life safety and moving the community forward. This humbleness is the start of a great team. Walking into a meeting with experts in their field knowing you do not hae the technical knowledge of the other attenders is a position of strength and opens the Fire Marshal to listen.	9/1/2017 7:28 PM
46	Integrity, honesty, charitable	9/1/2017 6:07 PM
47	Knowledgeable, emphatic, and respectful	9/1/2017 5:49 PM
48	Knowledge of the fire and bldg code and the ability to work with the public and the city fathers and the	9/1/2017 5:49 PM
49	Trust, Leadership abilities, innovation, educated, and a passion in the field of Fire Prevention	9/1/2017 5:41 PM
50	Critical Thinking	9/1/2017 5:19 PM
51	Listening along with code knowledge and experience.	9/1/2017 5:15 PM

Zone 1 Fire Marshals

52	The ability to consider and evaluate other ways of providing safety. Every Fire Marshal has a code, or set of regulations. But the code is written to apply to specific situations. Our world is changing rapidly, and technology is taking the lead. New processes are being developed faster than the code can keep up. The Fire Marshal must be able to apply the concepts of the code to these new hazards as they arrive. The Fire Marshal must also be able to explain the hazard, the level of hazard and the mitigation appropriate to address the hazard.	9/1/2017 2:00 PM
53	From my perspective as a B.O. the Ability to understand the role of other departments I have seen fire officials who have no idea what the role of a B.O. is...	9/1/2017 4:57 AM
54	Ability to communicate effectively both verbally and in writing. Be a leader, team player, help out other fire inspectors, building inspector and public officials.	9/1/2017 2:42 AM
55	Flexibility, ability to see the big picture of the department's and the AHJ's overall needs and goals. The call it code interpretation because the code is not black and white. Fire Marshal needs to be firm when needed but flexible when alternatives are provided that provide a similar level of safety.	8/31/2017 4:27 PM
56	Neutrality.	8/31/2017 3:41 PM
57	Ability to listen to people and make sound judgments. Ability to apply the code in balance.	8/31/2017 3:27 PM
58	Consistency, fairness, Ability to explain codes	8/31/2017 2:23 PM
59	Independence and the ability to ask questions when they don't understand	8/31/2017 9:10 AM
60	Working cooperatively with the public	8/31/2017 8:53 AM
61	Good customer service skills	8/31/2017 8:44 AM
62	Communication and flexibility. Be able to listen and look for solutions, as well as educate everyone on the benefits of fire protection.	8/31/2017 8:43 AM
63	Strong Communicator, ability to present issues in a convincing but friendly manner. Technical knowledge. Ability to negotiate. Adaptable.	8/31/2017 8:35 AM
64	Ethics, fairness, technical skills and public relations abilities, same as a BO's	8/31/2017 7:50 AM
65	Technical knowledge	8/31/2017 5:57 AM
66	Be fair, understanding, and willing to address hard issues and know they have tools in the tool box like enforcement actions to get the needle to move	8/31/2017 5:54 AM
67	scheduling management	8/31/2017 5:02 AM
68	Hunger for the role, ability to communicate, have a personality and a get it done attitude	8/31/2017 4:50 AM
69	An opened to embrace new challenges and ideas while working to protect life and property from harm. The FM must be knowledgeable, flexible, adaptable, and must be able to enter act with both internal and external customers.	8/30/2017 7:22 PM
70	Excellent communication skills.	8/30/2017 6:30 PM
71	life safety code knowledge, network of communication with building inspector	8/30/2017 5:01 PM
72	Approachable and knowledgeable.	8/30/2017 4:54 PM
73	Fair and reasonable. Excellent leadership skills. Ability to communicate effectively to many audiences	8/30/2017 4:19 PM
74	Strong knowledge of the fire code requirements that apply in their jurisdiction, ability to work with a team of fire reviewers and inspectors, and a genuine respect for public service.	8/30/2017 4:15 PM
75	Understanding of the fire code. Willingness to work with the business owners and public to reach a reasonable level of fire prevention.	8/30/2017 3:44 PM
76	Leadership, consistency, working knowledge of fire/building codes, supervisory skills, compassion, determination	8/30/2017 2:54 PM
77	Honesty, good character.	8/30/2017 2:49 PM
78	Calm, firm and reasonable. Good communicator as to the why the community benefits from their codes and services.	8/30/2017 2:36 PM
79	Excellent communication skills, fire prevention knowledge, and leadership skills.	8/30/2017 2:00 PM
80	Communication, communication, communication	8/30/2017 1:52 PM

Zone 1 Fire Marshals

81	Intelligence, humility, common sense and problem solving skills	8/30/2017 1:44 PM
82	Integrity, honesty, patience, and a willingness to be subject to ridicule and opposition	8/30/2017 12:54 PM
83	A thorough understanding of the fire/life/safety hazards within his/her jurisdiction and how they might affect property and people, including first responders. Also, a thorough understanding of the legal basis for public compliance and her/his duty as Fire Marshal.	8/30/2017 12:43 PM
84	A good knowledge of the characteristics of fire & similar hazards, balanced by a understanding of the public's reasonable expectation of safety from those hazards.	8/30/2017 12:38 PM
85	consistency, objectivity, integrity	8/30/2017 12:37 PM
86	intelligence	8/30/2017 12:33 PM
87	An excellent communicator.	8/30/2017 12:26 PM
88	Good listener with open viewpoint, but can make a call	8/30/2017 11:52 AM
89	Understanding that Interests help illuminate issues, which then provide for the solutions, in that order.	8/30/2017 11:43 AM
90	Honesty and Humility	8/30/2017 11:35 AM
91	Honestly, good communications skills, fire based background so you know what the troops need to protect them. Customer relations skills not just external but internal also..	8/30/2017 11:31 AM
92	Flexibility. Ability to cooperate and find common ground.	8/30/2017 11:27 AM
93	Leadership.	8/30/2017 11:03 AM
94	sound judgement, communication skills, leadership	8/30/2017 10:45 AM
95	Passion and respect for those he serves.	8/30/2017 10:37 AM
96	In-depth knowledge of the job and related codes, personable, approachable, reasonable, helpful, firm but fair.	8/30/2017 10:31 AM
97	The knowledge/confidence to know what is discretionary and what is not. Also the ability to understand that often times the best way to gain compliance is to set a goal with the business owner and work toward that goal overtime allowing the company to forecast budgets for those items that are not immediately building or life threats.	8/30/2017 10:16 AM
98	Analytical reasoning, impartiality, integrity, compassion.	8/30/2017 10:02 AM

Q7 Please provide a brief response to the following statements:

Answered: 98 Skipped: 0

ANSWER CHOICES	RESPONSES
While enforcing the code, the Fire Marshal should always	100.00% 98
While enforcing the code, the Fire Marshal should never	100.00% 98

#	WHILE ENFORCING THE CODE, THE FIRE MARSHAL SHOULD NEVER	DATE
1	Be inconsistent with enforcement or interpretation of the code.	9/21/2017 5:59 PM
2	bluff.	9/15/2017 12:25 PM
3	be inflexible	9/14/2017 3:11 PM
4	make it personal, it is about safety.	9/14/2017 9:59 AM
5	be arbitrary.	9/13/2017 11:42 AM
6	feel pressured to compromise their position when it comes to code and life safety.	9/10/2017 12:47 PM
7	allow bias to impact the outcome of a decision	9/8/2017 3:11 PM
8	rigidly stick to a position not supported by the code.	9/8/2017 2:34 PM
9	come across as arrogant or unconcerned.	9/8/2017 2:29 PM
10	act without first listening and researching available resources.	9/8/2017 2:29 PM
11	Personal compensation/gifts from clients	9/8/2017 1:28 PM
12	backup or mislead the customer	9/8/2017 11:16 AM
13	argue or be confrontational	9/7/2017 6:09 PM
14	go by pure black and white	9/7/2017 3:14 PM
15	be arbitrary or punitive	9/6/2017 4:44 PM
16	Make a decision before evaluating all ideas or options.	9/6/2017 4:39 PM
17	appear condescending	9/6/2017 2:24 PM
18	be absolutely autocratic	9/6/2017 11:14 AM
19	be officious, badge heavy or arrogant	9/5/2017 3:34 PM
20	completely disregard a requirement.	9/5/2017 3:05 PM
21	create his own rules.	9/5/2017 2:57 PM
22	be discriminatory or inconsistent.	9/5/2017 2:41 PM
23	never use never	9/5/2017 12:03 PM
24	say never. The Fire Marshal must be aware that not all situations encountered are alike and must be considered on their own merits. One size does not always fit all.	9/5/2017 11:47 AM
25	Go above and beyond the code	9/5/2017 11:18 AM
26	make up requirements or say "because I said so".	9/5/2017 9:22 AM
27	TALK DOWN TO A CITIZEN OR CONTRACTOR	9/5/2017 9:16 AM
28	be badge heavy always try to explain why such and such are required.	9/5/2017 8:45 AM
29	reference the old "god" clause.	9/5/2017 8:05 AM
30	try to enforce the code from a biased perspective, or from the "my way, or the highway" stance.	9/5/2017 6:48 AM
31	be less stringent.	9/5/2017 6:44 AM

Zone 1 Fire Marshals

32	have a "my way or the highway" attitude	9/5/2017 5:57 AM
33	Be closed minded to alternatives to the code.	9/4/2017 5:36 PM
34	lie; your credibility is the most important feature that one has.	9/3/2017 7:42 AM
35	let authority go to their head	9/2/2017 10:20 PM
36	Scream yell swear we're basically act out of control	9/2/2017 8:19 PM
37	Get personal	9/2/2017 2:49 PM
38	enforce without checking in with the local AHJ.	9/2/2017 10:47 AM
39	Become emotional or adversarial.	9/2/2017 6:31 AM
40	Compromise his integrity nor the intent of the code.	9/1/2017 9:50 PM
41	accept the status quo	9/1/2017 8:46 PM
42	Inject politics or personal influences	9/1/2017 8:19 PM
43	Use inappropriate language, threats or demonstrate discrimination in any form.	9/1/2017 7:44 PM
44	Assume that the "other departments" will raise and/or resolve identified problems. Never "assume" anything, and use the power of the pen to document your actions. And also remember to put a copy in your files in the FPB (and a copy which you file in a box at home). Funny how government tends to loose documents.	9/1/2017 7:35 PM
45	Assume - there is one way to accomplish the code	9/1/2017 7:28 PM
46	allow passive fire protection where active is required	9/1/2017 6:07 PM
47	Make up code.	9/1/2017 5:49 PM
48	Present an issue based on cost .that is for the city fathers to make those decisions based on the gain verses lose	9/1/2017 5:49 PM
49	Go beyond the Code	9/1/2017 5:41 PM
50	Compromise the integrity of the position.	9/1/2017 5:19 PM
51	Knowing allow a code violation to exist. Accept ANY gifts other than a cup of coffee.	9/1/2017 5:15 PM
52	Should never lie, or be dishonest. It will come back to haunt you. If a business owner asks a question, and the Fire Marshal does not know the answer, go look it up, or go do some research, or phone a friend. When Fire Marshals or Fire Inspectors simply 'shoot from the hip' because it was quick and easy, they are not providing good customer service. It is OK if the Fire Marshal doesn't know the answer off the top of his/her head. Take the time to look it up and be accurate. And when you are wrong, be able to admit it.	9/1/2017 2:00 PM
53	violate laws and regulations, believe it or not it does happen more often than you think	9/1/2017 4:57 AM
54	carry is code book, be rude, talk bad about his/her department, politics, etc.	9/1/2017 2:42 AM
55	use the "because I said so" line.	8/31/2017 4:27 PM
56	act in an arbitrary manner.	8/31/2017 3:41 PM
57	Let the code to get in the way of common sense and doing the right thing	8/31/2017 3:27 PM
58	take offense at push back from customers	8/31/2017 2:23 PM
59	ask for more than what is stated in code.	8/31/2017 9:10 AM
60	allow political pressure to outweigh fire and life safety issues.	8/31/2017 8:53 AM
61	Say because I said so.	8/31/2017 8:44 AM
62	demand compliance, but should gain compliance through education.	8/31/2017 8:43 AM
63	lose sight that the goal is to improve public safety.	8/31/2017 8:35 AM
64	Let personal biases influence their decisions	8/31/2017 7:50 AM
65	Act with his gut. Everything should be verified by a code section or verified procedure	8/31/2017 5:57 AM
66	over rule the Building Official	8/31/2017 5:54 AM

Zone 1 Fire Marshals

67	recommend contractors	8/31/2017 5:02 AM
68	Forget the why we do this	8/31/2017 4:50 AM
69	Compromise the lives and the property of the people who interact in our communities.	8/30/2017 7:22 PM
70	get into a verbal argument in public. I've seen F/M reputations go right down the tubes trying to sell a point during a public meeting that wasn't going well. Cut your losses and re-group.	8/30/2017 6:30 PM
71	carry a gun	8/30/2017 5:01 PM
72	be arbitrary in decisions	8/30/2017 4:54 PM
73	Jump to a conclusion before understanding the perspective of all interests groups or individuals	8/30/2017 4:19 PM
74	make assumptions that a certain life-safety provision is in place.	8/30/2017 4:15 PM
75	enforce their opinions or things that are not in the fire code.	8/30/2017 3:44 PM
76	cut corners and undermine the fire code and put the fire chief in a bad position	8/30/2017 2:54 PM
77	Take bribes.	8/30/2017 2:49 PM
78	accept rules or codes they would not want enforced on themselves or their business if they had one.	8/30/2017 2:36 PM
79	undermine pubic safety.	8/30/2017 2:00 PM
80	Use his authority to intimidate or use the ole because I said	8/30/2017 1:52 PM
81	enforce more than the minimum code requirements	8/30/2017 1:44 PM
82	compromise the code to facilitate an unsafe situation	8/30/2017 12:54 PM
83	Enforce a provision not referenced in the adopted standards of his/her jurisdiction.	8/30/2017 12:43 PM
84	exceed the code.	8/30/2017 12:38 PM
85	compromise the position with favoritism, or bias.	8/30/2017 12:37 PM
86	Make things up that are not codified	8/30/2017 12:33 PM
87	Enforce his personal opinions	8/30/2017 12:26 PM
88	isolated and political. Code is not black and white, it is sometimes gray and the fire marshal should use experience when necessary and not read the litter of the law. Understand the "intent"	8/30/2017 11:52 AM
89	Focus on the solution before understanding the interest and issues being faced	8/30/2017 11:43 AM
90	commit to somehting without doing some research.	8/30/2017 11:35 AM
91	Make it up, follow what is written whether you like it or not..	8/30/2017 11:31 AM
92	resistant to new ideas and applications within the spirit of the code.	8/30/2017 11:27 AM
93	mandate.	8/30/2017 11:03 AM
94	dictate his or her own agenda or codes that don't exist.	8/30/2017 10:45 AM
95	be a dictator, but rather and educator.	8/30/2017 10:37 AM
96	threaten anyone. Explain the reason why the code states what it does and the ramification of non-complianc, offer to assit and move on.	8/30/2017 10:31 AM
97	Provide misleading statements or guess on codes	8/30/2017 10:16 AM
98	assume he/she exerts "power" but remember he/she exerts "influence."	8/30/2017 10:02 AM
#	WHILE ENFORCING THE CODE, THE FIRE MARSHAL SHOULD ALWAYS	DATE
1	Be equal, fair and consistent with customer.	9/21/2017 5:59 PM
2	In matters of style, swim with the current; in matters of principle, stand like a rock. Thomas Jefferson	9/15/2017 12:25 PM
3	be consistent	9/14/2017 3:11 PM
4	listen	9/14/2017 9:59 AM
5	be responsive to questions and concerns. They should be gracious and firm.	9/13/2017 11:42 AM

Zone 1 Fire Marshals

6	know that the Fire Chief has their back as long as they're operating within their roles and responsibilities and has data to support it.	9/10/2017 12:47 PM
7	see it as an educational opportunity	9/8/2017 3:11 PM
8	listen, know the facts or be willing to do the research prior to making a decision, and apply the code in a fair and consistent manner.	9/8/2017 2:34 PM
9	try to be reasonable in their logic and implementation.	9/8/2017 2:29 PM
10	look at the intent of the code and protect the interest of all stakeholders.	9/8/2017 2:29 PM
11	Professional	9/8/2017 1:28 PM
12	be fair and open minded	9/8/2017 11:16 AM
13	be professional and enforce minimum code standards	9/7/2017 6:09 PM
14	understand intent	9/7/2017 3:14 PM
15	work towards a resolution taking into account nuances of each individual situation	9/6/2017 4:44 PM
16	Be an active listener to what is being presented or proposed.	9/6/2017 4:39 PM
17	explaining what the code intent is so clients understand why	9/6/2017 2:24 PM
18	Be helpful in educating property owners and managers on the code	9/6/2017 11:14 AM
19	keep the best interests of the citizens and community safety in mind	9/5/2017 3:34 PM
20	Have an open mind to alternatives for challenging situations.	9/5/2017 3:05 PM
21	be fair and consistent, and understand how to balance the black and white of the code.	9/5/2017 2:57 PM
22	asses hazards, verify requirement, educate customers, be professional and consistent.	9/5/2017 2:41 PM
23	never use always	9/5/2017 12:03 PM
24	be willing to listen to all sides of a situation before making a decision.	9/5/2017 11:47 AM
25	Consider what makes sense-for example-new construction-installing a smoke detector in a church which has a 30' ceiling and cannot be serviced once the pews are put in place.	9/5/2017 11:18 AM
26	be able to explain the intent of the code requirement/why there is such a requirement.	9/5/2017 9:22 AM
27	COMMUNICATE EFFECTIVELY WITH REASONING BACKING ENFORCEMENT	9/5/2017 9:16 AM
28	Use the code. Do not enforce something and say "Well this is what this person told me" always know where to find the code in which you are enforcing.	9/5/2017 8:45 AM
29	Provide solid code references that ensure the intent of the code is being met. Be clear and concise	9/5/2017 8:05 AM
30	Remain open minded to working within the bounds of the code to achieve the desired outcome.	9/5/2017 6:48 AM
31	consider the ramifications on not enforcing the letter of the law.	9/5/2017 6:44 AM
32	find compliance with the code through an open discussion.	9/5/2017 5:57 AM
33	Be open minded to code alternates that achieve the same objective.	9/4/2017 5:36 PM
34	be tactful, but persistent.	9/3/2017 7:42 AM
35	weigh equivalence to reach a balanced solution	9/2/2017 10:20 PM
36	Remain calm and in control speak only the truth and apply all rules equally	9/2/2017 8:19 PM
37	Be objective	9/2/2017 2:49 PM
38	check (and recheck) the facts. Have a discussion with the local AHJ prior to enforcement.	9/2/2017 10:47 AM
39	Attempt to be helpful, explain the potential value to the customer, explain the reasons for the code.	9/2/2017 6:31 AM
40	Respectful, listen but firm with your responses	9/1/2017 9:50 PM
41	appreciate the end game	9/1/2017 8:46 PM
42	Keep the spirit of the law in mind	9/1/2017 8:19 PM

Zone 1 Fire Marshals

43	Remember who we work for. Our customers are the taxpayers of the community and they deserve to be treated fairly and with respect, while still being required to comply with the law. Remember to keep in mind fire prevention/code enforcement is a PARTNERSHIP between the fire department and the community.	9/1/2017 7:44 PM
44	Take time to write out the code violations and review with the Fire Chief and City Attorney when you have a feeling that it might/it will become an issue (political or otherwise).	9/1/2017 7:35 PM
45	Know and keep the spirit of the code - public safety	9/1/2017 7:28 PM
46	promote active fire protection	9/1/2017 6:07 PM
47	Use to code to protect the community	9/1/2017 5:49 PM
48	Present what he considers a gain for his jurisdiction	9/1/2017 5:49 PM
49	Be consistent	9/1/2017 5:41 PM
50	Understand the spirit and intent of the code.	9/1/2017 5:19 PM
51	Be consistent	9/1/2017 5:15 PM
52	Should always follow-up. This applies to something as simple as a phone call because the Fire Marshal told someone that he/she would get back to the owner after some research. Or it can be complicated as following up on the items found on the last inspection. Many times inspections will state the same violations year after year. The Fire Marshal needs to take the next step and follow legal recourse to follow-up and ensure they are corrected.	9/1/2017 2:00 PM
53	follow due process and equal protection under the constitution	9/1/2017 4:57 AM
54	introduce him/herself, be respectful, good listener, document, open minded, etc.	9/1/2017 2:42 AM
55	keep in mind the intent of the code as much as the letter of the code.	8/31/2017 4:27 PM
56	apply the regulations consistently and equitably.	8/31/2017 3:41 PM
57	No and apply the intent of the code.	8/31/2017 3:27 PM
58	explain the code and necessity for it.	8/31/2017 2:23 PM
59	stick to the code and never ask for more.	8/31/2017 9:10 AM
60	consider political effects from each decision. (What are we gaining from this decision? Is it worth pursuing?)	8/31/2017 8:53 AM
61	Be open to listening to options that may meet the intent of the code but may not meet the letter of the code.	8/31/2017 8:44 AM
62	make decisions without the emotional attachment.	8/31/2017 8:43 AM
63	prioritize the issues.	8/31/2017 8:35 AM
64	Consider the effects of their decision with regards to the fire and life safety of the community.	8/31/2017 7:50 AM
65	Listen to both sides and do a field visit.	8/31/2017 5:57 AM
66	work with the owner and the other inspectors to help get compliance.	8/31/2017 5:54 AM
67	be open to alternate solutions to meet code intent	8/31/2017 5:02 AM
68	Be nice	8/31/2017 4:50 AM
69	Remain opened minded and look to enforce the intent of the code; not necessarily the code word for word.	8/30/2017 7:22 PM
70	stay above the fray. One will get more respect when calm and authoritative versus out of control and rude.	8/30/2017 6:30 PM
71	have the code book handy to explain to the citizens a violation	8/30/2017 5:01 PM
72	be able to discuss reasoning behind decisions.	8/30/2017 4:54 PM
73	Listen, explain their actions/decisions and the reasons behind them, look for creative solutions.	8/30/2017 4:19 PM
74	Be clear as to what the requirements are so the customer knows what to do in response.	8/30/2017 4:15 PM
75	work with people and business to reach a reasonable level of compliance with the building code.	8/30/2017 3:44 PM

Zone 1 Fire Marshals

76	Listen, assess and make the best possible decision that supports life safety, performance and the community	8/30/2017 2:54 PM
77	Be pleasant at all times	8/30/2017 2:49 PM
78	Explain why, not the generic "its life safety" but the specifics. Access the big picture, consider does this new code or rule make a substantial difference in community safety? No when to say when to more burdensome rules. Keep it simple.	8/30/2017 2:36 PM
79	be engage with the community and elected officials.	8/30/2017 2:00 PM
80	Communicate openly and be able to work with the public and business owners to reach compliance. Getting buy in will reduce repeat offences	8/30/2017 1:52 PM
81	interpret the code in least restrictive manner possible	8/30/2017 1:44 PM
82	be open to alternatives	8/30/2017 12:54 PM
83	Empathize with those who are required to comply, without lessening safety.	8/30/2017 12:43 PM
84	be prepared to support their position by code.	8/30/2017 12:38 PM
85	apply the rules consistently	8/30/2017 12:37 PM
86	have his code opinions codified before enforcing	8/30/2017 12:33 PM
87	Communicate the science behind thw code.	8/30/2017 12:26 PM
88	Be fair and look out for the public's best interest in an reasonable manner	8/30/2017 11:52 AM
89	SHould focus on the interest and issues of the code, and not the solutions	8/30/2017 11:43 AM
90	provide items in witting.	8/30/2017 11:35 AM
91	Be fair and consistent..	8/30/2017 11:31 AM
92	be diplomatic and equitable in their judgments.	8/30/2017 11:27 AM
93	educate.	8/30/2017 11:03 AM
94	follow the code and explain why and how to achieve compliance.	8/30/2017 10:45 AM
95	remember who he is serving, while trying to protect the community through effective fire and life safety code enforcement and public education.	8/30/2017 10:37 AM
96	be courteous, offer aid and explain things calmly and rationally	8/30/2017 10:31 AM
97	Respectful and consistent. Be understanding, but don't waffle on a decision. Be able to cite the code section that is being enforced and have an explanation of why the code is in place	8/30/2017 10:16 AM
98	remember where he/she "fits" in the common weal.	8/30/2017 10:02 AM